



Microsoft SDL in practice

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Alex Thissen



- Architect with a focus on Microsoft technologies and products
 - Security
 - Competencies
- Trainer/coach in software development
- Regional Director for The Netherlands
- Most Valuable Professional for Visual C#

Microsoft
Regional Director
PROGRAM

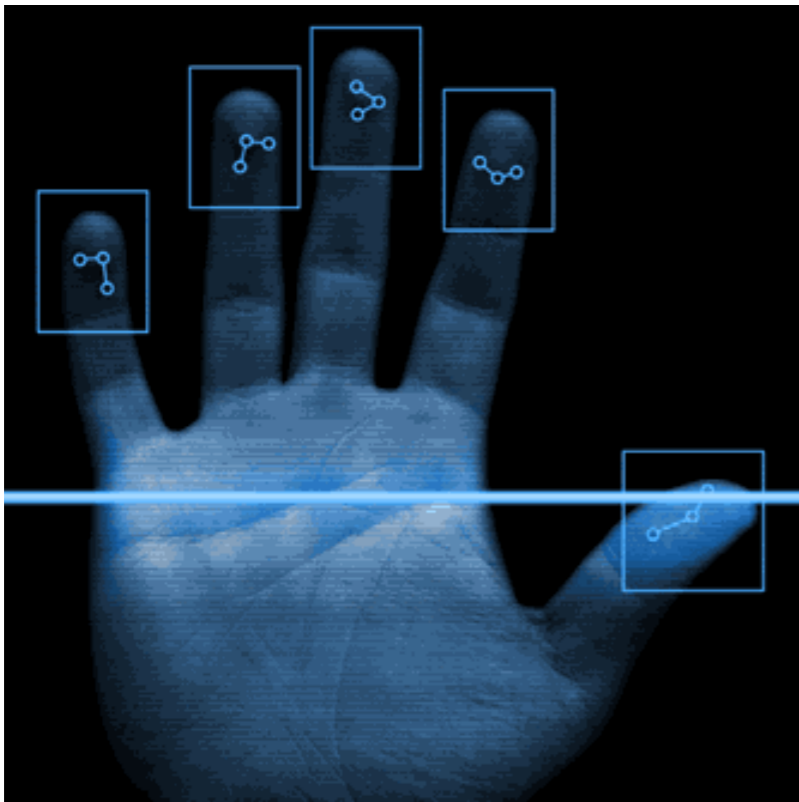


Agenda

- Overview of Microsoft SDL
- Phases of SDL
- Implementing SDL at Achmea
- Lessons learned
- Questions and answers

Think security

- Force yourself to pay attention to security during application development
- Security is often first victim





Microsoft®

Security Development Lifecycle

- Embedding security into software and culture
- Platform agnostic approach
 - Proven benefits
- Microsoft internal adoption
 - Extensive experience with security
 - Trustworthy computing

Training

Requirements

Design

Implementation

Verification

Release

Response

SDL optimization model

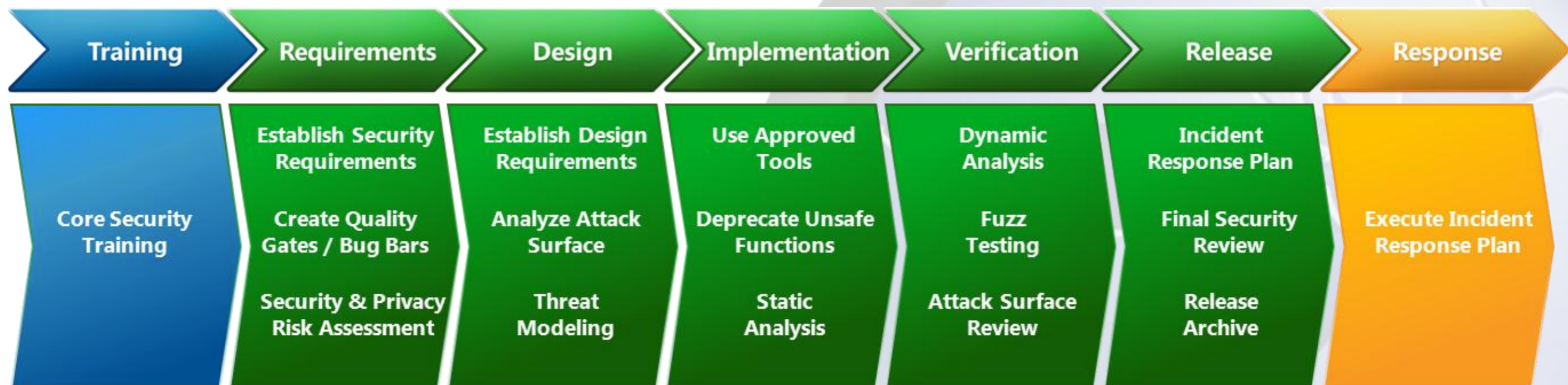
The SDL Optimization Model



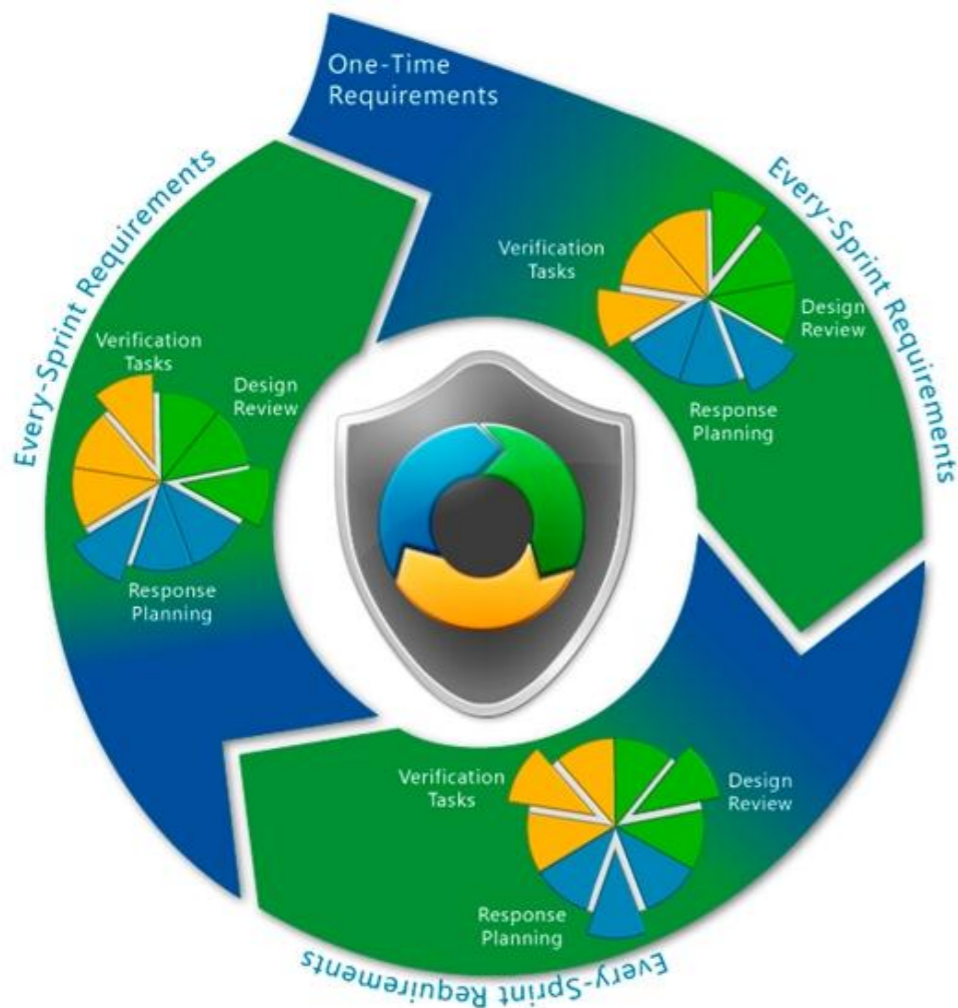
Achmea SDL optimization



Phases of Simplified SDL



Combining SDL and agile



- Requirements defined by frequency, not phase
- Every-Sprint (most critical)
- One-Time (non-repeating)
- Bucket (all others)

Embedding SDL in process

New Bug 1* x Start Page Source Control Explorer

Save Work Item

New Bug 1 : Cross Site Scripting in offerte aanvraag

Planning

Stack Rank: Priority: Severity:

Details Security System Info Test Cases All Links Attachments

Cause

Effect

Scope

Bug Bar Rating

Origin

Exception

Justification:



IMPLEMENTING SDL AT ACHMEA



Focus at Achmea

- Emphasis on implementation at MScc
 - Line-of-business apps
 - Web portals
- Part of chain: bigger scope
- Embed SDL into “existing” development process
 - Sync with quality gates

Deliverables SDL for Achmea

The Microsoft Security Development Lifecycle





Training

- Online assessment and awareness course
- Security expert training
- Roadshow for all MScc employees
 - Focus on different phases in SDL for different roles



Requirements

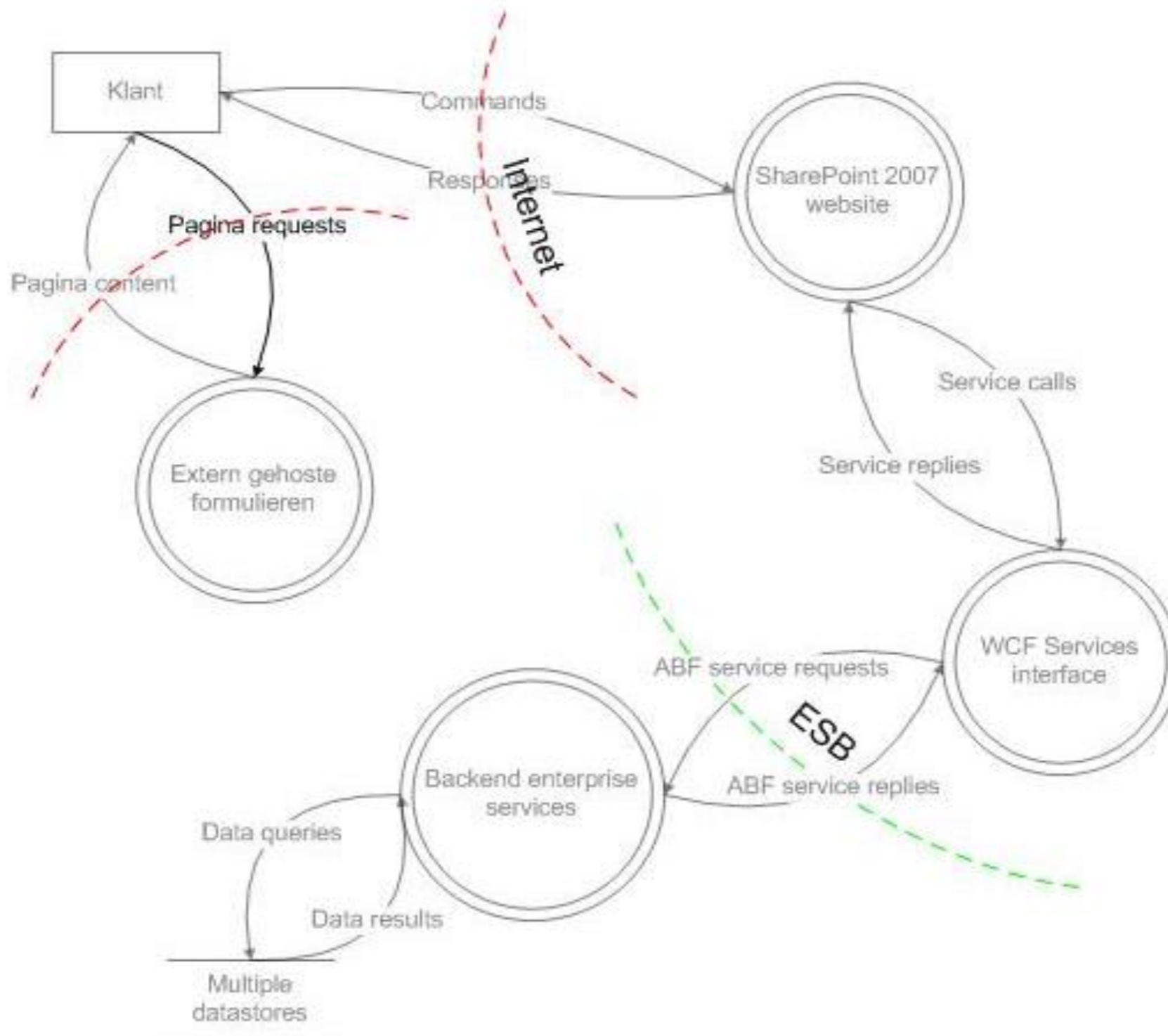
- Business Impact Analysis (BIA)
- Determines CIA rating
- Weighs in on initial Architecture design and documentation

User guide		Business Impact Rating					Geef korte toelichting
Ref.	Business impact type <small>Meest ernstige schade voor de business, voortvloeiende uit onbedoelde of ongeautoriseerde openbaring van informatie.</small>	Business impact rating					
		<i>Confidentiality (vertrouwelijkheid)</i>					
		A-Very high	B-High	C-Medium	D-Low	E-Very low	
Financial							
		> €20m	€2,5m tot €20m	€250K tot €2,5m	€25K tot €250K	< €25K	
F1	Verlies van omzet door verkooporders of contracten						
F2	Verlies op activa (bijv. fraude, diefstal van geld, renteverlies)						
F3	Claims van klanten cq. leveranciers door niet nakomen contractuele verplichtingen						
F4	Onvoorziene uitgaven (bijv. herstelkosten)						
F5	Verlies van aandeelwaarde	> 25%	11% tot 25%	6% to 10%	1% tot 5%	< 1%	
Operational							
O1	Verlies van management controle	Volledig verlies	Serius verlies	Significant verlies	Matig verlies	Minimaal verlies	

Design



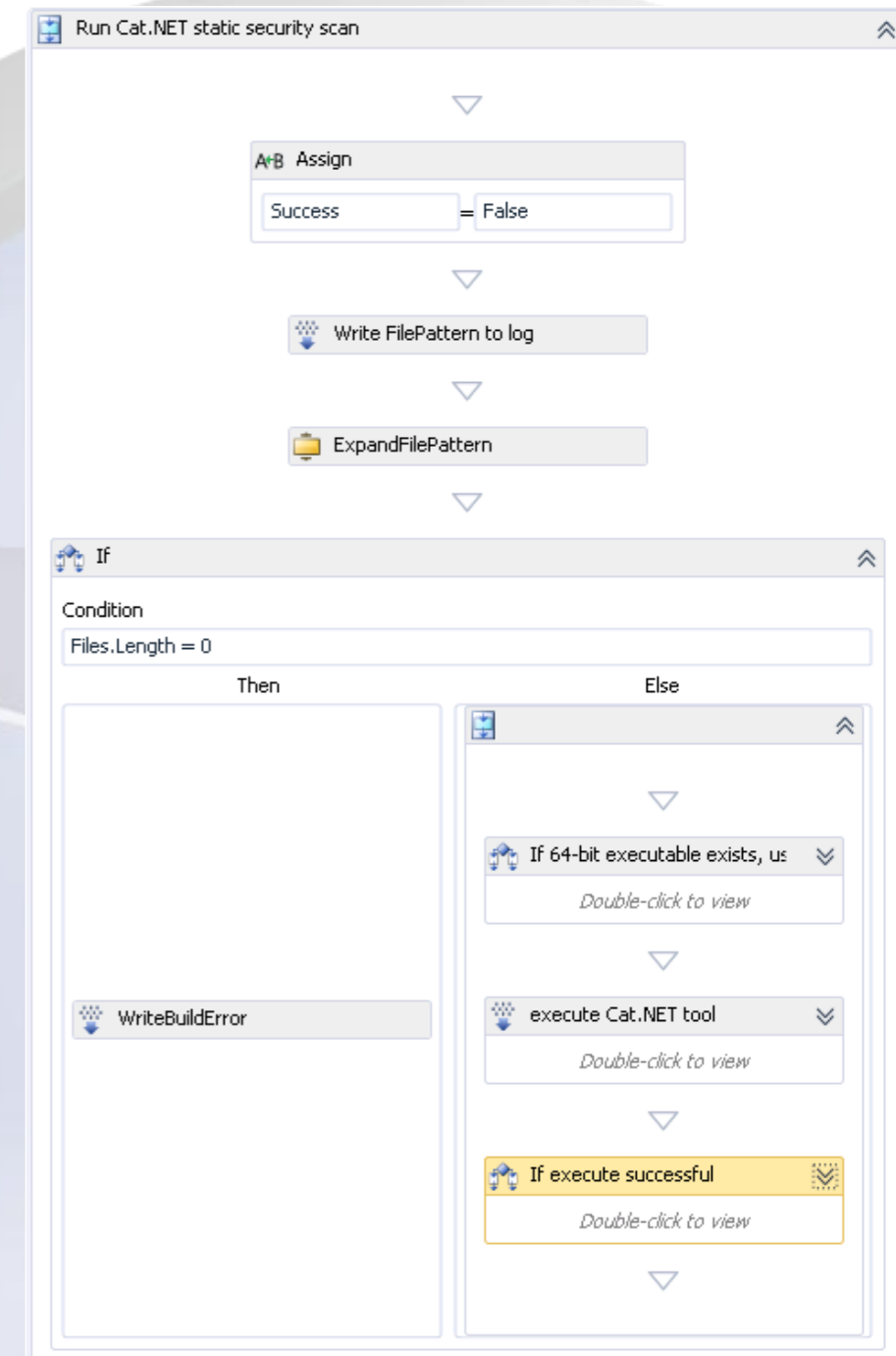
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Implementation

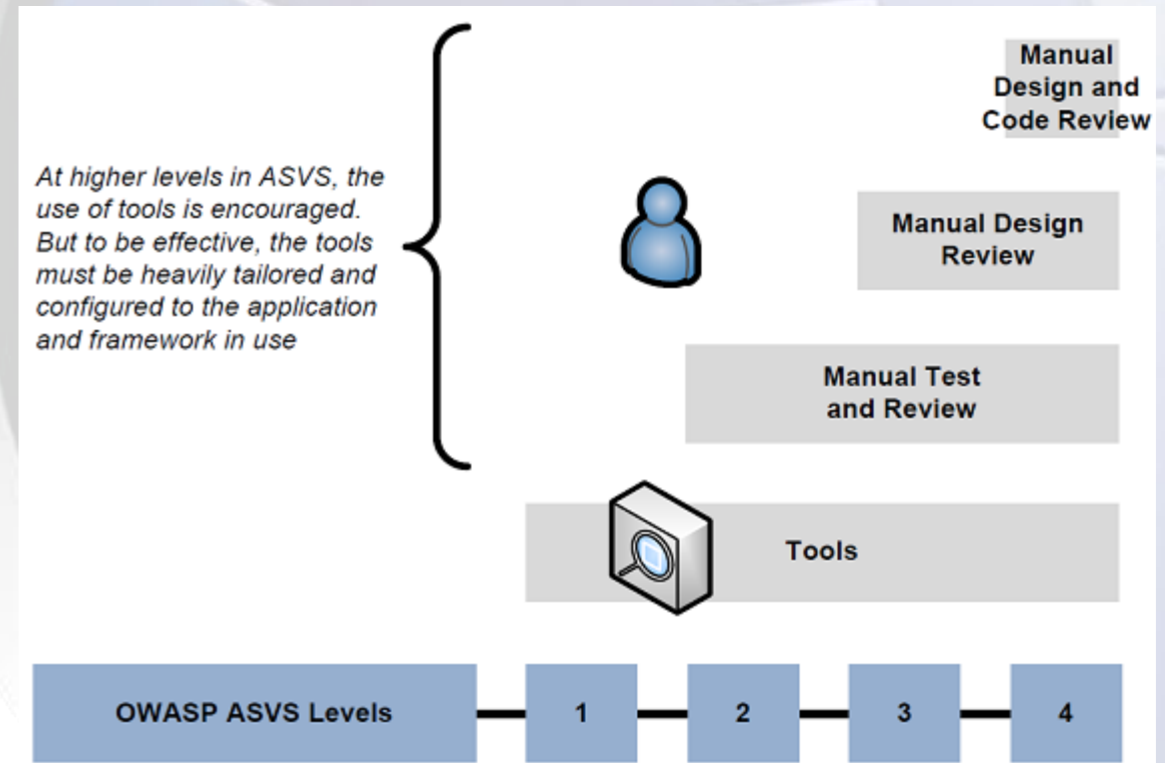
- Adopted Patterns & Practices guidance
 - Best practices
 - Guidelines and checklists
 - Tooling
- Included CAT.NET in build
- Watcher





Verification

- BTOcc testplan adopted from OWASP
 - Testing for OWASP Top 10
 - ASVS testing
 - Dynamic, static and manual penetration testing
- Code reviews



Release



- Final Security Review (FSR)
 - Check on deliverables of previous phases
- Approval by Design Authority
- Ultimate quality gate





Response plan



- Incident response part of other departments
 - IT Operations (IDS, monitoring)
 - Security departments
- Close loop by applying lessons learned



LESSONS LEARNED



Taking hurdles

- Security as a hurdle
 - “False positives”
- Break perception
 - “Security takes time, budget and in not cool”
- Missing or sub-optimal tooling



Visibility

- Make sure you have security experts
 - Advocating security
 - People to ask questions
- Pick people that like it
- Find management that demands it



Achievable goals

- Small steps
- Not all at once
- Prioritize and pick from top 3



Continuous metrics



- Include security metrics in build
- Tooling is essential
- Testing only at end leads to disaster

Business and management

- Buy-in from management is essential
- Awareness at business is critical
- Don't end in a showdown with business



Ongoing training

- Training alone is not enough
 - Offer help on-the-job
 - Not just before but during project as well
- Fast-moving field of security, attacks, vulnerabilities

Responsibility

- Define clear roles
 - Who does what?
- Sharing responsibility





WRAPPING UP



Summary

- Embed security in your process
- It's not easy
- Microsoft SDL turned out to be a good choice
- OWASP initiatives helped a lot
- You're never done

Questions and Answers



